Classes 1st part 2nd part **Block 1:** Introduction; Organizing for a global strategy Class 1: Global Integration and Case discussion: 1 National Responsiveness: is that an imperative? 27 March 9-United Cereal: Lora 12.15 Brill's Eurobrand Challenge Case discussion: 2 Philips versus Matsushita: The Class 2: Structuring your organization 3 April, 9competitive Battle continues. (groups for a global strategy 12.15 1+2) 10 April No class. Easter holiday Block 2: Industry and institutional factors Case study 1: Global wine war 2015: 3 New World vs. Old (group 3) Class 3: Internationalization of 17 April, Industries and strategic decisions in Case study 2: BRL Hardy - Globalizing 9.00-12.15 the wine sector an Australian wine company (group 4) 4 Case discussion: Class 4: Institutional environment and 24 April, 9non-market strategies Macro Cash & Carry (group 5) 00 - 12.15 1st May holiday- no class Block 3: Global value chains in manufacturing and service industries; Group presentations; wrap up 5 Class 5: Offshoring in the service Case discussion: Monitor's sector 4 May, 9opportunity in India: (group 6) 12.15 Class 6: Structuring your global value 6 Group presentations (gr 1, 2) chain in the manufacturing sector: 8 May, 9hidden costs Internationalization strategies 12.15 Case discussion:

Implementation of Global Strategies, MiM 2020

	LEGO's outsourcing journey	
7 11 May, 9- 12.15	Group Presentations: (gr 3, 4) Internationalization strategies	Group Presentation: (gr 5, 6) Internationalization strategies Course wrap up