# uc3m Universidad Carlos III de Madrid

## Managerial competencies for Entrepreneurs

Academic Year: ( 2021 / 2022 ) Review date: 09-06-2021

Department assigned to the subject:

Coordinating teacher: NIETO SANCHEZ, MARIA JESUS

Type: Electives ECTS Credits: 3.0

Year: 1 Semester: 2

#### **OBJECTIVES**

This subject seeks to inform students what skills and competencies that an entrepreneur must have or acquire to succeed in developing a new business project. The following competences will be acquired:

- Ability to perform creative thinking that allows the generation and development of ideas that add value to new business projects.
- Ability to implement a policy system and advanced human resources practices for efficient management of people that will generate better business performance.
- Ability to successfully manage a business project in diverse and multicultural environments and in different institutional frameworks
- Ability to critically analyze public policies to promote entrepreneurship, being able to make efficient use of support mechanisms made available to the entrepreneur by public institutions.
- Ability to critically analyze cases of actual companies and draw from them conclusions relevant to business practice.

#### **DESCRIPTION OF CONTENTS: PROGRAMME**

Topics included in the programme:

Introduction to social skills: learning and development.

Attitudes, motivations and social styles.

Assertiveness, conflict resolution and negotiation.

Leadership styles and practices.

Creativity and teamwork.

Management of diverstiy.

Knowledge management.

Ethics in managing people

#### LEARNING ACTIVITIES AND METHODOLOGY

Classroom activities:

- a) Theoretical classes:
- b) Analysis of case studies and readings:

Case studies, monographic lectures and articles, which have been prepared in advance by students.

c) Learning through experience:

Students practice different situations and reflect on their own behavior and that of their peers.

Studentl work:

- a) Preparation of case studies and readings:
- b) Study:

### ASSESSMENT SYSTEM

Thes three elements are established to evaluate student's assessment:

Class participation (30 %)

Resolution of case studies and readings (30 %)

Final exam (40 %)

This assessment is applied both in the ordinary and extraordinary call

% end-of-term-examination:	40
% of continuous assessment (assigments, laboratory, practicals):	60

## **BASIC BIBLIOGRAPHY**

- Foster, J. J. Motivation in the workplace. En: N. Chmiel y otros (ed.). Introduction to work and organizational psychology: a european perspective. Malden, Blackwell Publishers, 2000
- Goberna, R. Aprender a liderar equipos, Paidós, 2001
- Perkins, D. Lecciones de liderazgo: las diez estrategias de Schakleton, Desnivel, 2009
- Yukl, G. Liderazgo en las organizaciones, Prentice Hall, 2008

## ADDITIONAL BIBLIOGRAPHY

- Campoy, D. M. Gestión emprendedora: estrategias y habilidades para el emprendedor actual., Ideaspropias Editorial SL., 2005
- Ury, W., Fisher, R. y Patton, B. Obtenga el sí: El arte de negociar sin ceder, Penguin Group, 2011