uc3m Universidad Carlos III de Madrid

Advanced topics in Innovation Strategy

Academic Year: (2020 / 2021) Review date: 14/01/2021 09:18:43

Department assigned to the subject: Business Administration Department

Coordinating teacher: PALOMERAS VILCHES, NEUS

Type: Electives ECTS Credits: 3.0

Year: 1 Semester: 2

REQUIREMENTS (SUBJECTS THAT ARE ASSUMED TO BE KNOWN)

Innovation Management

OBJECTIVES

Competences

CB6 Possess and acquire knowledge that provides a basis or opportunity to be original in the development and/or application of ideas, often in a research context

CB8 Make the students able to integrate knowledge and face the complexity of exercising judgment from information that, being incomplete or limited, includes reflections over the social and ethical responsibilities linked to the application of their knowledge and judgments

CB9 Make the students capable to communicate their conclusions and the knowledge and ultimate reasons that support those conclusions, to a public that may be specialized or non-specialized in a clear and unambiguous manner

CG2 Capacity to integrate, manage, identify, organize and analyze information

CG3 Capacity to formulate critical judgments, evaluate them, and communicate their conclusions in a clear and orderly manner

CG4 Capacity to anticipate and adapt to new situations

CG5 Capacity to decision making, specially under pressure

CG7 Capacity to critical assessment

CG8 Capacity to develop professional works in interdisciplinary and international teams

CG11 Capacity of leadership

CG12 Capacity of effective professional communication, both written and oral

CG13 Capacity for using information and communication technologies

CE12 Capacity for understanding the key issues of innovation managament and anticipating to firm's technological change

CE13 Capacity to manage the innovation process by means of different tools of innovation and technology management

Learning results:

Capability in identifying different sources of innovation

Theoretical knowledge around the concept of innovation and the nature of change. Capability to anticipate and solve problems related to innovation process

Understanding how the different types of innovation affect organization in its different areas, in order to optimize the innovation strategy and maximize the value created and captured by the firms Understanding the critical factors to generate a culture of innovation within the company

Be able to analyze and value the impact of innovation in the organization, chain value, market and

Develop innovation projects, both individual and in collaboration, considering different financial sources (at national and international level)

Know how to manage the role of innovation for the sake of competitive advantage

DESCRIPTION OF CONTENTS: PROGRAMME

The contents included in this subject can be summarized in the following points:

- 1. Introduction: Key issues in the innovation strategy
- 2. Organizing innovation activities
- 3. Location and boundaries of innovation strategy
- 4. Open Innovation paradigm
- 5. R&D collaboration
- 6. Appropriating benefits from innovation
- 7. External seminar

LEARNING ACTIVITIES AND METHODOLOGY

TEACHING ACTIVITIES BY MATTER

AF1 Lecture

AF2 Practice/Case

AF3 Lecture-plus-practice

AF5 Tutorial

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Group work AF6

TOTAL MATTER

Students' individual work AF7

Activity			
Code	Total Hours	Classroom Hours	% Student Classroom
AF1	28	28	100%
AF2	28	28	100%
AF3	28	28	100%
AF5	12	12	100%
AF6	84	0	0%
AF7	120	0	0%

TEACHING METHODOLOGIES BY MATTER

300

MD1: Lecture in class by the professor aided by computer and audiovisual tools, in which the course¿s main concepts will be developed, and the main literature will be provided.

MD2: Critical reading of the texts recommended by the course is professor: press articles, reports, manuals and/or academic articles, for their discussion in class, or to expand and consolidate the lessons of the course.

MD3: Resolution of cases, problems, etc, provided by the professor, individually or in group.

MD4: Exposition and discussion in class, moderated by the professor, on topics regarding the contents of the course, as well as practical cases.

MD5: Making of works and reports individually or in group.

ASSESSMENT SYSTEM

% end-of-term-examination/test:	0
% of continuous assessment (assigments, laboratory, practicals):	100

EVALUATION SYSTEM BY MATTER

SE1	Participation and	l engagement in class
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SE2 Individual or group Works done during the course

SE4 Presentation and public discussion of cases

Evaluation		
systems	Minimum weigh (%)	Maximum weigh (%)
SE1	0%	30%
SE2	0%	50%
SE4	0%	20%

BASIC BIBLIOGRAPHY

- Tidd, J. & Bessant, J. Managing innovation: Integrating Technological, market and organizational change, John Wiley & Sons, 2009 (4th edition)

- Tidd, J. & Bessant, J. Managing innovation: Integrating Technological, market and organizational change, John Wiley & Sons , 2009 (4th edition)

ADDITIONAL BIBLIOGRAPHY

- Narayanan, V. K. Managing technology and innovation for competitive advantage, Prentice Hall, 2001
- Schilling, Melissa A. Strategic management of technological innovation, McGraw-Hill, 2017 (5th edition)