

Academic Year: ( 2019 / 2020 )

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Department assigned to the subject: Signal and Communications Theory Department

Coordinating teacher: LOPEZ BENITO, FRANCISCO JAVIER

Type: Compulsory ECTS Credits : 6.0

Year : 4 Semester : 1

**REQUIREMENTS (SUBJECTS THAT ARE ASSUMED TO BE KNOWN)**

General Knowledge on Telecommunication Systems and Networks

**OBJECTIVES**

- The student will identify business situations likely to be treated as projects in the field of Communications and Information Technologies (PO h). The student will acquire knowledge of the principles, techniques and methodologies in which project management is based. The student also will develop capabilities for the techno-economic direction, coordination, and management of projects (PO e, f, g).

-The objective of this course is to familiarise the student with the basic principles of the worldwide telecommunication business and the related policy aspects (PO h,j). Special interest will be devoted to the European and Spanish scenarios (PO j). Special focus will be allocated to establish the role that Information and Telecommunications technologies and developments play in the economical growth in trade, industry and services (PO h,j). The implications of the monopolistic environment and the new competitive framework will be explained and understood (PO f,j). The evolution of telecommunication policies will be described and the contemporary events will be discussed (PO h,j). The rationale behind the current legal situation will be analysed and the evolution of the present European and USA frameworks will be discussed (PO j). The importance of New Media in the Telecommunication Business will be highlighted (PO h,j). The national, regional and international structures dedicated to the standardisation and compliance certification for systems and equipments are described (PO h,j). International Standardisation Bodies will be described in detail and their role in the Network exploitation and Services Provision will be discussed (PO h,j).

**DESCRIPTION OF CONTENTS: PROGRAMME****TOPIC 1: PROJECT MANAGEMENT (2.4 ECTS)**

- ¿ Project Management: General Concepts
- ¿ Project Life Cycle
- ¿ Agile Methodology. Scrum
- ¿ Startup process
- ¿ Project integration
- ¿ Project Management basics: scope, schedule, cost and quality
- ¿ Managing Project risk
- ¿ Procurement management
- ¿ Human Resources and communication management
- ¿ Project monitoring and control
- ¿ Project closure phase

**TOPIC 2: TELECOMMUNICATIONS LEGISLATION AND POLICY (3.6 ECTS)**

- ¿ Fundamentals of Telecommunications Regulation. Sources of law. European institutions
- ¿ Radio Spectrum Management
- ¿ Relevant aspects of the Internet: Governance and Neutrality of the Network
- ¿ Liberalization and Regulatory Framework of Electronic Communications
- ¿ Description of the Electronic Communications market
- ¿ Perspective of the digital ecosystem worldwide and in Spain

- ¿ Description of the Digital Agenda within the European Union and in Spain
- ¿ Description of the Universal Service in Spain, Europe and the USA
- ¿ Intellectual Property and Protection of Personal Data
- ¿ Standardization Organizations: ITU, ETSI, 3GPP
- ¿ Strategic Analysis Techniques for an industrial sector

## LEARNING ACTIVITIES AND METHODOLOGY

Besides master lectures, sufficient time will be devoted to the analysis of the most relevant news and events of the month related to the Telecommunication Business (PO d,g,i) including policy decisions put forward worldwide by public authorities (PO f,i), business events like merge and acquisitions, competitive issues and technological implications (PO i,j). Specific presentations will be foreseen around contemporary topics (PO j). The student will be organised in teams to present their analysis (PO d). Individual activities will be proposed around papers and documents of special relevance in the Telecommunication Business and its impact in the economical worth of the international community(PO g,i,j)

## ASSESSMENT SYSTEM

<b>% end-of-term-examination/test:</b>	<b>35</b>
<b>% of continuous assessment (assignments, laboratory, practicals...):</b>	<b>65</b>

Projects and Normative are evaluated separately. The final evaluation will be calculated (on a scale of 0 to 10) based on:

- 40% of the project note.
- 60% of the Normative note
- It is also necessary to obtain a minimum of 4 points out of 10 in each of the parts

The project note is calculated based on

- 50% continuous evaluation (realization of group or individual works, and presentation in class of the works)
- 50% final exam. Students must obtain a minimum of 3.5 points out of 10 in the Projects part of the final exam

The Normative note is calculated based on

- 50% continuous evaluation (realization of group or individual works, and presentation in class of the works)
- 50% final exam. Students must obtain a minimum of 3.5 points out of 10 in the Normative part of the final exam

Students can obtain up to an additional point for participation in class (delivery or presentation of practical exercises and participation in other activities), which will be added to the final score

## BASIC BIBLIOGRAPHY

- J. Mantel y otros Project Management in practice, John Wiley & Sons, 2011
- PMI A GUIDE TO THE PROJECT MANAGEMENT BODY OF KNOWLEDGE (PMBOK® Guide), Project Management Institute (PMI®), Fourth Edition, 2011

## ADDITIONAL BIBLIOGRAPHY

- J. R. MEREDITH Project Management: A MANAGERIAL APPROACH, John Wiley & Sons, 2010
- PMI A GUIDE TO THE PROJECT MANAGEMENT BODY OF KNOWLEDGE (PMBOK® Guide), Project Management Institute (PMI®), Fifth edition, 2013

## BASIC ELECTRONIC RESOURCES

- . Project Management Institute: <http://www.pmi.org/>