# uc3m Universidad Carlos III de Madrid

#### Team management and management skills

Academic Year: (2019 / 2020) Review date: 25-04-2019

Department assigned to the subject: Business Administration Department

Coordinating teacher: STIRPE, LUIGI
Type: Electives ECTS Credits: 6.0

Year: Semester:

#### REQUIREMENTS (SUBJECTS THAT ARE ASSUMED TO BE KNOWN)

Human resource management

#### **OBJECTIVES**

- Know the basic elements and stages of interpersonal communication.
- identify the factors that may hamper interpersonal communication process and know the resources that can be used to attenuate them.
- Know the importance formal communication plans have in the company and identify how they influence employee motivation.
- Know different oral communication techniques to improve employee relations.
- Know and differentiate leadership styles.
- Identify the necessary conditions for teams to work effectively.

#### **DESCRIPTION OF CONTENTS: PROGRAMME**

Subject 1: Information and communication in the company.

Subject 2: The leadership.

Subject 3: Teamwork.

Subject 4: Groups dynamics.

Subject 5: Conflict management.

Subject 6: Negotiation strategies.

## LEARNING ACTIVITIES AND METHODOLOGY

The teaching methodology wil be based on the following practical activities:

- Role Playing.
- Group dynamics.
- Presentations.

## ASSESSMENT SYSTEM

Students will be evaluated as follows:

- Final exam (50%)

Continuous evaluation:

- Team assignments (25%)
- Individual assignments and class participation (25%)

The continuous evaluation mark will be taken into account only if students will pass final exam.

% end-of-term-examination: 50

% of continuous assessment (assigments, laboratory, practicals...): 50

## **BASIC BIBLIOGRAPHY**

- Phil Hunsaker, Tony Alexandra El nuevo arte de gestionar equipos, Editorial: DEUSTO, 2010
- Robbils Stephen Comportamiento Organizacional, Prentice Hall, 2010

## ADDITIONAL BIBLIOGRAPHY

- Carlos Hernández Gafas, Brújulas y Herramientas, Guía Práctica para Desarrollar tus Habilidades Sociales en la Empresa, Homo Prosocius, 2004
- Hernández, Carlos La Nevera Vacía. Gestión de Personas en Tiempos de Incertidumbre, Confemetal, 2010