# uc3m Universidad Carlos III de Madrid

## Organization Behaviour

Academic Year: (2018 / 2019) Review date: 06-11-2018

Department assigned to the subject: Business Administration Department

Coordinating teacher: MARTINEZ ROS, ESTER

Type: Compulsory ECTS Credits: 6.0

Year: 2 Semester: 2

## **OBJECTIVES**

To study human behavior within organizations and to analyze this behavior on three different levels: the individual, the group and the organization.

- Define organizational behavior and describe the contents of the study of organizational behavior.
- Describe the communication process and its components.
- Explain the concepts of power and organizaitnal politics.
- Outline the conflict process.
- Define the common characteristics making up organizational culture.
- Summarize the organizational change process.

## **DESCRIPTION OF CONTENTS: PROGRAMME**

- 1. Foundations of organizational behavior.
- 2. Values, attitudes and personality.
- 3. Emotionas and Attitudes
- 4. Perception and decision-making.
- 5. Basic concepts of motivation and their applications.
- 6. Group dynamics and teamwork.
- 7. Leadership.
- 8. Communication.
- 9. Power, conflict and negotiation.
- 10. Change and Organizational culture.
- 10.Organizational change and development.

## LEARNING ACTIVITIES AND METHODOLOGY

With this topic we will learn to:

- Describe the impact of individual characteristics on organizational behavior.
- Define perception and describe the main elements in the perceptual process.
- Compare and contrast different decision-making models.
- Define motivation and describe the motivation process.
- Identify the key factors that explain group behavior.
- Summarize the conclusions of the main theories of leadership.

#### ASSESSMENT SYSTEM

The course grade will be determined by:

- A final exam (50% of the final grade). Minimum grade is 4 points.
- A company's group project including in-class presentation (30%)
- Mid term exam (10%)
- Resolution of weekly practical cases in small groups (10%)

% end-of-term-examination:	50
% of continuous assessment (assigments, laboratory, practicals):	50

#### **BASIC BIBLIOGRAPHY**

- LUTHANS, FRED Comportamiento Organizacional, Mc Graw Hill, 11ª edición 2008.
- ROBBINS, S. P. Organizational Behaviour, Prentice Hall. México. 17ª Edición., 2017

- ROBBINS, S.P. and JUDGE, T.A. Introducción al comportamiento organizativo, Pearson, 2010

## ADDITIONAL BIBLIOGRAPHY

- DAFT, R.L y MARCIC, D. Building Management Skills : An Action-First Approach, , South Western Cengage LEarning. International Edition 001 , 2014
- JOHNS, G. y SAKS, A.M Organization Behaviour. Understanding and Managing life at work., New York: Harper Collins..
- KREITNER, R. y KINICKI, A. Organizational Behavior., Chicago: Irwin. Edición 2001.