uc3m Universidad Carlos III de Madrid

Foundations of Business Administration

Academic Year: (2018 / 2019) Review date: 30-05-2018

Department assigned to the subject:

Coordinating teacher: ANTON DE LAS HERAS, ENRIQUE

Type: Compulsory ECTS Credits: 3.0

Year: 1 Semester: 1

OBJECTIVES

The course Introduction to Business Administration provides students with an overview of the key elements of the field of business administration so she (he) can start to thinking as a business manager. Students will be able to:

- Understand the complexity that firms are confronted with and the solutions that they can use to deal with this complexity.
- Understand the five key parts of business administration include: the environment, planning, organizing, leading and controlling.
- To distinguish different areas of expertise in the field of Business Administration:
- ¿ Direction, Finances, Investments, Business development, Marketing, etc.
- ¿ Develop analytical skills to identify the links between the functional areas in management, organization, management practices and the business environment.
- ¿ To identify the role of companies in national and world Economy and how they adapt to different economic situations.

DESCRIPTION OF CONTENTS: PROGRAMME

- 1. Introduction. The Firm. The nature of the firm. Types of firms.
- 2. The objectives of the firm. A firm is mission statement. The objectives of the firm and value creation.
- 3. The environment of the firm. The macro-environment. The industry environment.
- 4. Entrepreneurship and management. The management function.
- 5. Organization structure. The organisational environment. New structural forms.
- 6. Managing people. Leadership and motivation. Recruitment and selection methods1. Training and development
- 7. Operation management. Process design. Production capacity. Project management
- 8. Financial Management. The Financial Function. Financial decisions. Financial balance. The Financial environment. Financial assets. Financial markets. Financial intermediaries.
- 9. Investment Management. Types of investments. Components of an investment. Investment appraisal techniques.
- 10. Financing Management. Internal funding. External funding. Other funding sources or instruments.
- 11. Marketing Management. Market research. Market segmentation. Product and Price
- 12. Strategy. Competitive advantage. Business strategies. Specialisation and diversification. Internationalisation
- 13. Business growth. Mergers and acquisitions. Alliances
- 14. Summary, review and business case.

BASIC BIBLIOGRAPHY

- Diez-Viel, I., Martin de Castro, G., Montoro Sánchez, M.A. Introduction to Business Administration., Ed: Thomson, 2012
- Kinicki, A., and Williams, B. Management: A Practical Introduction. Fifth Edition., McGraw-Hill., 2010
- Madura, J. Introduction to Business., Ed: Thomson, 2007